

SLOUGH BOROUGH COUNCIL

REPORT TO: Cabinet **DATE:** 16th November 2020

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WARD(S): All

PORTFOLIO: Cllr. Akram, Cabinet Member for Governance and Customer Services

PART I NON-KEY DECISION

CAPITAL MONITORING REPORT AT 30th SEPTEMBER 2020

1 **Purpose of Report**

To provide a summary of spend against capital budgets for the 2020-21 financial year, as at the end of September 2019 on a consolidated and directorate basis .

2 **Recommendation(s)/Proposed Action**

Cabinet is requested to resolve that the report be noted.

3 **The Slough Joint Wellbeing Strategy, the Joint Strategic Needs Assessment (JSNA) and the Five Year Plan**

3.1. **Slough Joint Wellbeing Strategy Priorities And Five Year Plan Outcomes**

The report indirectly supports all of the strategic priorities and cross cutting themes. The maintenance of good governance within the Council to ensure that it is efficient, effective and economic in everything it does achieve through the improvement of corporate governance and democracy by ensuring effective management practice is in place.

4 **Other Implications**

(a) Financial: As detailed within the report.

(b) Risk Management

Recommendation from section 2 above	Risks/Threats/ Opportunities	Current Controls	Using the Risk Management Matrix Score the risk	Future Controls
The Cabinet is requested to note the report and	The Capital strategy should be both	The council will work with its Treasury	9-	The Council constantly reviews its

Capital Expenditure of £38.605m in the first half of 2020-21 against an approved budget of £181.25m. This represents 21.29% of the approved budget being spent with a current projection that 71% of the budget will be spent by the end of financial year.	affordable and Prudent It is currently projected that £83.48m additional borrowing will be required to fund the 2020-21 Capital Programme. Extra interest costs can impact on future revenue budgets. If interest rates rise faster than expected interest payable costs could impact on revenue budgets going forward.	advisors in order to mitigate interest rate risk and ensure long term borrowing decisions are taken at the most advantageous time.		exposure to Temporary Borrowing and converts amounts to Longer Term Borrowing when it is deemed prudent and cost effective to do so. The Council will continue to promote good financial management and accurate forecasting aligned to governance.
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Risk	Mitigating action	Opportunities
Legal	None	none
Property	None	None
Human Rights	None	None
Health and Safety	None	None
Employment Issues	None	None
Equalities Issues	None	None
Community Support	None	None
Communications	None	None
Community Safety	None	None
Financial	Detailed within the report	None
Timetable for delivery – capital programme delivered under the 80% mark	Monthly review at Capital Monitoring Group and Strategic Finance Board and quarterly review by Cabinet.	Ability to increase the deliver of capital schemes
Project Capacity	None	None
Other	None	None

(c) Human Rights Act and Other Legal Implications

No specific legal implications arising from this report.

(d) Equalities Impact Assessment

Equalities Impact Assessments will be conducted, if required, for projects contained within the Capital Strategy

5. Consolidated Capital Budgets 2020-21

5.1 The revised approved budgets for 2020-21 represent the budgets approved by Cabinet in February 2020, adjusted for projects subsequently approved at Strategic Finance Board, and underspends on budgets brought forward from 2019-20. The revised budgets were approved at Cabinet in June 2020.

5.2 A summary of the outturn for 2020-21 as at end September 2020 is as follows:

Capital Programme 2020/2021							
2020/2021 Budget	Budget 2020/2021 April 2020	Overe/Underspends plus adj from 19/20 added	Budget 2020/2021 approved	2020/2021 spend to september 2020	2020/2021 Variance to budget	% of spend	Budet committed to date
	£m	£m	£m	£m	£m	£m	£m
General Fund							
Adults & Communities	5.766	7.694	13.460	1.484	(11.976)	11.03%	5.993
Children, Learning & Skills	7.950	2.619	10.569	2.068	(8.501)	19.57%	6.143
Place & development	26.643	0.796	27.439	1.081	(26.358)	3.94%	10.166
Regeneration	101.923	-0.991	100.932	27.749	(73.183)	27.49%	75.796
Finance & Resources	4.900	2.892	7.792	1.020	(6.772)	13.09%	4.916
Total General Fund	147.182	13.010	160.192	33.402	(126.790)	20.85%	103.014
Housing Revenue Account							
Housing Revenue Account	16.813	4.245	21.058	5.203	(15.855)	24.71%	21.059
Total expenditure	163.995	17.255	181.250	38.605	(142.645)	21.30%	124.073

5.3 In the first half of the 2020-21 Financial Year, £38.605m or 21% of the revised budget of £181.250m has been spent. Spend is traditionally lower in the first half of the financial year, but spend is considerably down on the same period in 2019-20 where £93.591m had been spent by the second quarter. Lower spend can be expected due to the current Covid-19 restrictions but is currently projected that £129.753m or 71% of the revised budget will be spent by the end of the financial year. The main items of expenditure are highlighted in the table below.

Scheme	Directorate	Expenditure Quarter 2 (£M)	Comments
James Elliman Homes	Regeneration	4.012	Drawdown to James Elliman Homes to purchase properties for use as temporary accommodation
Old Library Site Hotel Development	Regeneration	18.424	Development of Old Library Site to include two new hotels
Affordable Housing	Housing Revenue Account	2.324	Construction of New Affordable Homes

5.4 The three projects listed in the table above represent 58% of the expenditure made so far in the first half of the 2020-21 financial year.

6 Revised 2020-21 Capital Programme

6.1 Any slippage on the 2019-20 Capital Programme can potentially be re-profiled into 2020-21. This will amend the Capital Budget approved by Council in February 2020. The revised budgets are shown as follows:

- Appendix A: Revised General Fund 2020-21 budget
- Appendix B: Revised HRA 2020-21 budget

6.2 Appendix C and D shows the re-profiling of the Capital Budget for 2021-24.

- Appendix C: Re-profiled General Fund 2021-24 budget
- Appendix D: Re-profiled HRA 2021-2024 budget

7 Directorate Narrative

Children, Learning and Skills.

7.1 The Capital Budget for Children, Learning and Skills is £10.569m an increase of £2.619m on the budget approved in February 2020. The revised budget was approved at Cabinet in June 2020.

7.2 In the first six month months of the year £2.069m has been spent with the largest items of expenditure being £0.974m for SEN Resources Expansion and £0.461m for the Secondary School Expansion Scheme.

7.3 The Education Capital Programme (“ECP”) comprises 5 main programmes, under each programme sits the delivery of a high number of projects at individual schools that are being delivered by a combination of organisations including Slough Urban Renewal and the Department for Education (“DfE”). Property Services project manage those schemes where funding is not devolved directly to schools themselves. The 5 programmes are:

- Primary Expansion Programme,
- Secondary Expansion Programme,
- SEND & PRU Expansion Programme,
- Early Years Programme, and
- Modernisation Programme

7.4 The Primary Expansion programme is just about complete, barring the possibility that one or 2 bulge classes become necessary in junior year groups. With Grove Academy close to completion Slough has the right number of secondary schools in place for the foreseeable future. Some pressure on places is forecast for the next 3 years and this will require an expansion of places at existing schools. For the SEND and PRU Expansion Programme To reduce costs/free up sites for disposal, this programme was planned in such a way that all new places would be provided at existing schools and/or where schools could expand onto adjacent Council-owned sites. It is currently projected that £4.426m budget will be re-profiled into 2021-22.

Places and Development

- 7.5 The budgets for this Directorate in 2020-21 are now £27.439m and increase of £0.796m approved at council in February 2020. The revised budget was approved at the meeting of Cabinet in June 2020. Large budgets include £12.883m for the Chalvey Extra Care Housing Scheme, £5.283m Fire Risk Assessment Nova House and £3.000m for the Corporate Headquarters project. In the first six month months of 2020-21 only £1.083m has been spent.
- 7.6 It is currently projected that only 37% of the budget will be spent in 2020-21 with the main reason being the projected re-profiling of £12.000m of the Chalvey Extra Care Housing budget.

Finance and Resources

- 7.7 The revised budget for this Directorate in 2020-21 is £7.792m, an increase of £2.892m on the budget approved at the meeting of Full Council in February 2020. The revised budget was approved by Cabinet in June 2020. Spend in the first six months of the year was only £1.020m. It is currently projected that £4.916m will be spent in 2020-21 or 63% of the approved budget predominantly due to projected slippage of £2.366m on the IT Infrastructure Budget
- 7.8 Adults and Communities

The revised budget for this Directorate is now £13.460m an increase of £7.694m on the budget approved in February 2020 at Full Council. The revised budget was approved by Cabinet in June 2020. Largest project is £5.815m for the Cemetery Expansion and thus far there has only been spend of £1.484m or 11% of the revised budget. It is currently projected that £5.993m or 44% of the budget will be spend in 2020-21 with the largest underspend being £2.815m for the Cemetery Expansion project. Many of the major leisure projects completed in recent years will be completed under budget and it is currently projected that £4.345m of budget will be relinquished in this area by the end of the financial year..

Regeneration

- 7.9 The revised budget for this area for 2020-21 is £100.392m. Large budgets include £12.813m for the Mass Rapid Transit Scheme phase 2, £10.543m for Stoke Road LEP scheme, £20.000m for the Strategic Acquisition Project and £15.364m for the Development of the Old Library site.
- 7.10 Spend on Regeneration has been £27.749m in the first six months of the year, with the largest proportion, £18.424m for the Development of the Old Library Site into two hotels and residential accommodation. The largest budget is in respect of the Strategic Acquisition Budget of £20.000m and it is currently projected that the entire budget will be spent in 2020-21. However this is dependent on the availability of suitable properties in the market which to date is limited due to Covid 19. However, the Strategic Acquisition Board is still seeking opportunities with the intention of generating income or purchase regeneration sites. It is currently projected that £81.479m or 81% of the Regeneration Directorate Capital Budget will be spent by the end of the financial year.

Housing Revenue Account

- 7.11 The Housing Revenue Account Capital Programme for 2020-21 has a budget of £21.058m and expenditure of £5.203m in the first six months of the financial year including £7.473m for the Affordable Housing Budget. It is currently projected that all the budget will be spent in 2020-21

7.12 Affordable Housing

The Affordable Housing Budget in 2020-21 is £7.473m. The council has signed a retention agreement with DCLG that allows it to keep the Right to Buys receipts it generates from selling its council dwellings. The agreement commenced on 1st April 2012 and under the agreement, only 30% of right to buy receipts can be used to finance new expenditure on Affordable Housing. Expenditure in the first half of 2020-21 was £2.324m.

8 Comments of Other Committees

This report has not been considered by any other committees.

9 Conclusion

The Cabinet is requested to note the report and Capital Expenditure of £38.605m in the first half of 2020-21 against an approved budget of £181.25m. This represents 21.29% of the approved budget being spent with a current projection that 71% of the budget will be spent by the end of financial year

10 Appendices Attached

- Appendix A: Revised General Fund 2020-21 budget
- Appendix B: Revised HRA 2020-21 budget
- Appendix C: Re-profiled General Fund 2021-2024 budget
- Appendix D: Re-profiled HRA 2021-24 budget

2020-21 Revised Budgets – General Fund

COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Adults & Communities		£000s	£000s	£000s	£000s	£000s	£000s	
	Adult Social Care Operations								
P331	Care Act: Social Care IT Developments	Martin Elliott	0	383	383	31	(352)	383	will be fully spent
P577	Learning Disability Change Programme	Martin Elliott	0	1,601	1,601	289	(1,312)	901	£700k slipped to 20/21
P133	Extra Care Housing	Jane Senior	0	0	0	0	0	0	Moved to 23-24
P195	Autism Capital Grant	G Smith	0	6	6	0	(6)	6	will be fully spent
P395	HOLD Capital Project	Martin Elliott	0	0	0	58	58	393	Grant funded
	Communities & Leisure		0	0	0	0	0	0	
P107	Repairs to Montem & Ice	A Thomas/P Butler	0	16	16	8	(8)	16	will be fully spent
P162/P166	Community Leisure Facilities Projects	A Hibbert	66	156	222	24	(198)	222	will be fully spent
COST CENTRE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget	Spend Sept 2020	Variance	Forecast 20/21	Comment

P076	Town Hall Conversion	T Madden	0	0	0	0	0	0	
P093	Schools Modernisation Programme	T Madden	890	406	1,296	204	(1,092)	900	£396k re-profiled to 21/22
P101	SEN Resources Expansion	T Madden	1,250	650	1,900	974	(926)	1,000	£900k re-profiled
P153	Special School Expansion-Primary,Secondary & Post 16	T Madden	3,340	59	3,399	164	(3,235)	999	£3,057k re-profiled (2.4m to 22/23 and 657k to 23/24)
P095	Secondary Expansion Programme	T Madden	1,800	910	2,710	461	(2,249)	2,510	£200k re-profiled
P783	Schools Devolved Capital	Nick	90	0	90	99	9	90	will be fully spent
P673	DDA/SENDA access Works	T Madden	0	50	50	0	(50)	20	will be fully spent
P139	323 High St/Haybrook	T Madden	0	45	45	0	(45)	45	will be fully spent
P207	Refurbishment of Wexham House	T Madden	0	65	65	0	(65)	65	will be fully spent
	Early Years & Prevention		0	0	0	0	0	0	
P749	Children's Centres Refurbishments	M Jarrett	0	98	98	15	(83)	98	will be fully spent
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Early Years & Prevention Continued		£000s	£000s	£000s	£000s	£000s	£000s	
P196	Early Years Service Capital	M Jarrett	250	280	530		(530)	30	£500k re-profiled to 22/23

	Development Programme								
P221	Delegation Portal	M Jarrett	0	36	36	35	(1)	36	will be fully spent
P222	Children & Families Portal	M Jarrett	0	80	80	14	(66)	80	will be fully spent
	Total Children's, Learning & Skills Services		7,870	2,699	10,569	2,068	(8,501)	6,143	
	Place and Development								
	Building Management								
P146	Arbour Park Community Sports Facility	J Holtom	0	16	16	17	1	16	will be fully spent
P191	Fire Risk Assessment Works	J Holtom	0	69	69	15	(54)	69	will be fully spent
P193	Purchase of new Corporate HQ	J Holtom	3,000	0	3,000	50	(2,950)	2,000	projected to spend £2m
	Customer Accommodation		0	273	273	0	(273)	0	
P580	Mayrise Insourcing	R West	0	10	10	0	(10)	10	will be fully spent
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Building Management Continued		£000s	£000s	£000s	£000s	£000s	£000s	
P581	Domestic Wheeled Bins & Containers	R West	125	41	166	39	(127)	166	will be fully spent
P176	Refuse fleet & Grounds Plant equipment	R West	0	86	86	1	(85)	86	will be fully spent

P220	Urban Tree Challenge Fund	R West	1,023	(51)	972	56	(916)	972	will be fully spent
	Recycling Initiatives	R West	500	0	500	0	(500)	0	
	Housing People Services		0	0	0	0	0	0	
P006	Disabled Facilities Grant	C Moone	550	0	550	42	(508)	550	will be fully spent
P184	Purchase of 34 Herschel St and 2 Victoria St	C Moone	0	15	15	0	(15)	15	will be fully spent
P216	New Housing Management	C Moone	0	1,409	1,409	229	(1,180)	1,409	will be fully spent
	Housing Development & Contracts		0	0	0	0	0	0	
P194	CPO Reserve	Amir Salarkia	1,645	362	2,007	0	(2,007)	507	£2m re-profiled
P230	Bringing Empty Property back into Residential use	C Moone	0	200	200	0	(200)	200	will be fully spent
COST CENRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Housing Development & Contracts Continued		£000s	£000s	£000s	£000s	£000s	£000s	
P181	Fire Risk Assessment (Nova House)	J Griffiths	5,000	283	5,283	462	(4,821)	3,283	£2m re-profiled
P208	Chalvey Extra Care Housing	J Griffiths	14,800	(1,917)	12,883	170	(12,713)	883	£12m re-profiled
	Total Place & Development		26,643	796	27,439	1,081	(26,358)	10,166	

	Regeneration								
	Major Infrastructure projects								
P102	Local Sustainable Transport Fund	S De Cruz	0	188	188	0	(188)	188	will be fully spent
P149	A332 Windsor Road Widening Scheme LEP/Other	S De Cruz	0	500	500	12	(488)	500	will be fully spent
P192	LTP Implementation Plan	S De Cruz	400	338	738	51	(687)	738	will be fully spent
P160	LED Upgrade	Sing Wai	0	353	353	40	(313)	40	£313k slipped due to Covid
P881	Colnbrook Bypass	Sing Wai	129	0	129	0	(129)	129	slipped to future years
P186	Bridge Capital Works	Sing Wai	1,600	48	1,648	5	(1,643)	1,648	will be fully spent
COST CENRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Major Infrastructure projects Continued		£000s	£000s	£000s	£000s	£000s	£000s	
P187	Flood Defence Measures SBC/EA Partnership	Sing Wai	0	98	98	0	(98)	98	
P209	Zone 1 - Sutton Lane Gyrotory (MRT)	Sing Wai	4,000	909	4,909	67	(4,842)	2,409	£2.5m slipped to 21/22
P210	Zone 2 - Foxborough (MRT)	Sing Wai	3,000	(45)	2,955	459	(2,496)	2,955	will be fully spent

P211	Zone 3 - Park & Ride (MRT)	Sing Wai	4,000	949	4,949	116	(4,833)	949	£4m slipped to 21/22
P212	Zone 4 - Stoke Road	Sing Wai	8,540	617	9,157	(8)	(9,165)	2,157	£5m slipped to 21/22 and £2m moved to Wexham P214
P213	Zone 5 - Slough Station	Sing Wai	1,000	63	1,063	69	(994)	1,063	will be fully spent
P214	Zone 6 - Wexham	Sing Wai	0	139	139	52	(87)	2,139	£2m from Stoke Rd P212
P215	Zone 7 - Off Road Cycle Route	Sing Wai	0	184	184	12	(172)	184	will be fully spent
P157	Burnham Station LEP	Misha Byrne	0	323	323	(2)	(325)	323	will be fully spent
P053	Langley Station LEP	C Green	0	210	210	164	(46)	210	will be fully spent
P579	A4 Cycle	Misha Byrne	0	0	0	(430)	(430)	0	
COST CENRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Major Infrastructure projects		£000s	£000s	£000s	£000s	£000s	£000s	
P188	Community Transport Fleet	J Newman	0	183	183	0	(183)	100	£83k slipped to
P155	Air Quality Monitoring	J Newman	38	74	112	0	(112)	112	will be fully spent
P125	Electric Vehicle Network	J Newman	600	138	738	0	(738)	15	£723k slipped to 21/22
P170	Carbon Management-Fleet Challenge	J Newman	970	(105)	865	(124)	(989)	250	£615k slipped to future years
P168	Re-fit Programme	J Newman	1,334	(72)	1,262	11	(1,251)	100	£1,162 slipped to future years
P203	Car Club	J Newman	500	98	598	0	(598)	30	£568k slipped to

									future years
	Environmental Initiatives - Match Funding	J Newman	1,000	0	1,000	0	(1,000)		
	Planning & Transport								
P174	Highways Maintenance Programme	K Hothi	524	17	541	32	(509)	541	will be fully spent
P111/P728	Major Highways Programmes	K Hothi	1,265	600	1,865	627	(1,238)	1,865	will be fully spent
P224	Pavements & Street Improvement		1,000	0	1,000	0	(1,000)	0	
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Regeneration Delivery		£000s	£000s	£000s	£000s	£000s	£000s	
P180	Capital Works following Stock Condition Survey (Children's Centre)	A Thomas	2,400	0	2,400	2,164	(236)	2,400	will be fully spent
P228	Asbestos Removal (GF)	A Thomas	0	0	1,000	0	(1,000)	1,000	will be fully spent
	Regeneration Development		0	0	0	0	0	0	
P128	Corporate Property Asset Management	P Kassandra	0	0	0	33	33	20	no budget
P204	Hub Development	P Kassandra	5,000	72	5,072	944	(4,128)	2,000	£3m slipped into future years
	Youth Hub	P Kassandra	5,000	0	5,000	0	(5,000)	0	£5m slipped to 21/22
P127	Demolitions	P Kassandra	1,950	(151)	1,799	190	(1,609)	1,799	will be fully spent
P171	Slough Basin	P Kassandra	0	50	50	11	(39)	50	will be fully spent

	(Stoke Wharf)								
P135	Plymouth Road Dilapidation	P Kassandra	0	105	105	0	(105)	105	will be fully spent
P172/P173	Thames Valley University Site	P Kassandra	4,000	122	4,122		(4,122)	4,000	will be fully spent
P156	Strategic Acquisition fund	P Kassandra	20,000	0	20,000	698	(19,302)	20,000	Dependent on availability suitable properties
P159	Development Old Library Site	P Kassandra	20,673	(5,309)	15,364	14,483	(881)	15,364	will be fully spent
P206	Refurbishment of 32 Chalvey Road East	P Kassandra	0	65	65	0	(65)	65	will be fully spent
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21	Comment
	Regeneration Development Continued		£000s	£000s	£000s	£000s	£000s	£000s	
P229	St Martins Place	A Rokins	0	250	250	120	(130)	250	will be fully spent
P178	Lease surrender Serena Hall	S Aislabie	0	0	0	0	0	0	
P179	James Elliman Homes	N Cooper	13,000	(3,002)	9,998	4,012	(5,986)	10,000	
	Total Regeneration		101,923	(1,991)	100,932	23,808	(77,124)	75,796	
	Finance & Resources								
	Digital & Strategic IT								
P161	Financial System Upgrades	S Nagra	500	0	500	521	21	500	
P183	Management Information Centre	A Cowen	0	31	31	43	12	31	
P084	IT Infrastructure Refresh	S Pallet	3,350	2,016	5,366	216	(5,150)	3,000	£2,366m slipped into future years

	Finance		0	0	0	0	0	0	
P871	Community Investment Fund	Various	840	670	1,510	226	(1,284)	1,000	£510k slipped
P218	Community Investment Fund-Cabinet	Various	210	175	385	14	(371)	385	will be fully spent
	Total Finance & Resources		4,900	2,892	7,792	1,020	(6,772)	4,916	
	TOTAL GENERAL FUND CAPITAL		147,102	10,373	160,192	29,461	(130,731)	103,014	

Appendix B

Revised Budgets 2020-21 HRA

Capital Code	EXPENDITURE	Budget 20/21	Carry Forward	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21
		£000s	£000s	£000s	£000s	£000s	£000s
	RMI Capital Programme						
P406	Stock Condition survey				30	30	0
P407	Commissioning of Repairs Maintenance and Investment Contract	0	0	0	102	102	110
P408	Brooms & Poplar Fire Compliance Upgrade Works	0	0	0	45	45	0
P409	Boiler Replacement and heating	500	418	918	76	(842)	808
P413	Kitchen & Bathroom Replacement	700	0	700	0	(700)	700
P415	Electrical Systems	120	0	120	(61)	(181)	120
P419	Garage & Environmental Improvements	2,000	0	2,000	45	(1,955)	2,000
P421	Capitalised repairs				631	631	0
P431	FRA & Asbestos Removal Works (bring forward £3m years 6/7)	0	0	0	7	7	0
P434	RMI Client Team Project Management	0	0	0	0	0	0
P436	De-Designated	0	0	0	0	0	0

	Refurbishment						
P547	Major Aids & Adaptations	250	0	250	28	(222)	0
Capital Code	EXPENDITURE	Budget 20/21	Carry Forward	Revised Budget 20/21	Spend Sept 2020	Variance	Forecast 20/21
	Planned Maintenance Capital	£000s	£000s	£000s	£000s	£000s	£000s
P405	0	693	693	1,164	471	693	0
P412	Windows and Door Replacement	700	0	700	(4)	(704)	700
P414	Bathroom replacement	0	0	0	0	0	0
P416	Additional Establishment Costs	0	0	0	0	0	0
P417	Roof Replacement	0	0	0	0	0	0
P418	Structural	0	0	0	1	1	1
P422	Security & Controlled Entry Modernisation	483	0	483	93	(390)	483
P433	Capitalised voids	60	0	60	5	(55)	60
P432	RMI Remodelling and Investment	4,000	3,661	7,661	694	(6,967)	7,661
P435	Rochford Hostel	0	0	0	4	4	0
	Affordable Homes	0	0	0	0	0	
P575	Affordable Homes	8,000	(527)	7,473	2,324	(5,149)	7,473
	Total Housing Revenue Account CAPITAL BUDGET	16,813	4,245	21,058	5,203	(15,855)	21,059

Appendix C

Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Children, Learning and Skills							
	Early Years & Prevention							
P749	Children's Centres Refurbishments		98	98				98
P142	Children's Centres IT			0				
P196	Early Years Service Capital Development Programme	250	280	530	250	250		1,030
P221	Delegation Portal		36	36				36
P222	Children & Families Portal		80	80				80
	Total Early Years & Prevention	250	494	744	250	250	0	1,244
	Schools							
P051	Primary Expansions	250	20	270	100			370
Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24

	Schools Continued	£'000	£'000	£'000	£'000	£'000	£'000	£'000
P093	Schools Modernisation	890	406	1,296	600	600	200	2,696
P101	SEN Resources Expansion	1,250	650	1,900	250	250	250	2,650
P783	Schools Devolved Capital	90		90	80	80	80	330
P673	DDA/SENDA Access Works		50	50				50
P139	323 High St/Haybrook		50	50				50
P153	Special School Expansion	3,340	59	3,399	9,150	1,600		14,149
P095	Secondary Expansion Programme	1,800	910	2,710			2,000	4,710
P207	Refurbishment of Wexham House		65	65				65
	Total Schools	7,620	2,210	9,830	10,180	2,530	2,530	25,070
	Total Children, Learning & Skills	7,870	2,704	10,574	10,430	2,780	2,530	26,314
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Place & Development	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Environmental							

	Services							
P580	Mayrise Insourcing		10	10				10
P176	Refuse fleet & Grounds Plant equipment		86	86				86
P581	Domestic Wheeled Bins & Containers	125	41	166	125	125	125	541
P219	Urban Tree Challenge Fund	1,023	(51)	972				972
P177	Recycling Initiatives	500		500	500			1,000
	Total Environmental Services	1,648	86	1,734	625	125	125	2,609
	Housing People Services							
P006	Disabled Facilities Grant	550		550	550	550	550	2,200
P184	Refurbishment 2 Victoria St and 34 Herschel St		15	15				15
P216	Housing Management Procurement		809	809				809
Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Total Housing People Services	550	824	1,374	550	550	550	3,024
	Housing Development							

	& Contracts							
P194	Compulsory Purchase Order Reserve	1,645	362	2,007				2,007
P181	Nova House Capital Loan	5,000	283	5,283				5,283
P208	Chalvey Extra Care Housing	14,800	(1,917)	12,883				12,883
	Total Housing Development & Contracts	21,445	(1,272)	20,173	0	0	0	20,173
	Building Management							
P146	Arbour Park Community Sports Facility		16	16				16
P191	Fire Risk Assessment Works		69	69				69
P193	Purchase new Corporate HQ	3,000		3,000				3,000
	Customer & Accommodation		273	273				273
	Total Building Management	3,000	85	3,358				3,358
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Total Place & Development	26,643	(277)	26,639	1,175	675	675	29,164
	Finance & Resources							
	Digital & Strategic IT							
P145/P161	Financial Systems	500		500				500

	Upgrade							
P084	IT Infrastructure Refresh	3,350	1,637	4,987	350	350	350	6,037
P183	Management Information Centre		31	31				31
	Total Digital & Strategic IT	3,850	1,668	5,518	350	350	350	6,568
	Finance							
P871	Community Investment Fund	1,050	670	1,720	1,050	1,050	1,050	4,870
	Total Finance	1,050	670	1,720	1,050	1,050	1,050	4,870
	Total Finance & Resources	4,900	2,338	7,238	1,400	1,400	1,400	11,438
	Adults and Communities							
	Adult Social Care Operations							
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Adult Social Care Operations Continued	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P331	Social Care IT Developments		383	383				383
P577	Learning Disability Change Programme		1,601	1,601				1,601
P133	Extra Care			0			1,844	1,844

	Housing							
P195	Autism Capital Grant		6	6				6
	Total Adult Social Care Operations	0	1,990	1,990	0	0	1,844	3,834
	Regulatory Services							
P083	Cemetery Extension	5,700	115	5,815	2,000	2,000	1,233	11,048
P873	Crematorium Project		24	24				24
P198	Allotments Improvement Project		138	138				138
P875	CCTV		110	110				110
	Total Regulatory Services	5,700	387	6,087	2,000	2,000	1,233	11,320
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Communities & Leisure	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P107	Repairs to Montem		16	16				16
P162	Community Leisure Facilities	66	156	222				222
P141	Langley Leisure Centre		644	644				644
P969	Salt Hill Leisure		915	915				915
P165	Leisure Centre Farnham Road		2,907	2,907				2,907
P164	New Ice		679	679				679
	Total Communities	66	5,317	5,383				5,383

	& Leisure							
	Total Adults & Communities	5,766	7,694	13,460	2,000	2,000	3,077	20,537
	Regeneration							
	Regeneration Development							
P204	Hub Development	5,000	72	5,072	5,000	5,000		15,072
	Youth Hub	5,000		5,000				5,000
P127	Demolition Montem/TVU Site	1,950		1,950				1,950
P171	Slough Basin		50	50				50
P135	Plymouth Road		105	105				105
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Regeneration Development Continued	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P172	TVU development	4,000	122	4,122				4,122
P156	Strategic Acquisition fund	20,000		20,000				20,000
P159	Hotel development	20,673	(5,309)	15,364				15,364
P206	Refurbishment 32 Chalvey Road East		65	65				65
P178	Lease surrender Serena Hall			0				0
P179	James Elliman Homes	13,000	(3,000)	10,000	16,600			26,600
P056	Slough Dog			0				0

	Recreation Area							
	Total Regeneration Development	69,623	(7,895)	61,728	21,600	5,000	0	88,328
	Regeneration Delivery							
P180	Capital works following Stock Condition Survey	2,400		2,400	2,400	2,400		7,200
	Total Regeneration Delivery	2,400	0	2,400	2,400	2,400		7,200
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Planning & Transport	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P174/ P111	Highways Maintenance Programme	1,289	600	1,889	1,289	1,289	1,289	5,756
	Highways & Payments Improvements	1,000		1,000	500	500	500	2,500
P728	Highway Reconfigure & Resurface	500	17	517	500	500	500	2,017
	Total Planning & Transport	2,789	617	3,406	2,289	2,289	2,289	10,273
	Major Infrastructure Projects							
P102	Local Sustainable Transport Fund		188	188				188
P149/P098	A332 Windsor Road Widening		500	500				500

	Scheme LEP							
P192	LTP Implementation Plan	400	338	738				738
P160	LED Upgrade		353	353				353
P881	Colnbrook Bypass	129		129				129
P186	Bridge Capital Works	1,600	48	1,648				1,648
P201	Stoke Road LEP	9,540	1,002	10,542				10,542
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Planning & Transport	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P202	MRT Phase 2 LEP	11,000	1,813	12,813				12,813
P157	Burnham Station LEP		323	323				323
P053	Langley Station LEP			0				0
P579	A4 Cycle			0				0
P188	Community Transport Fleet		183	183				183
	Total Major Infrastructure Projects	22,669	4,748	27,417	0	0	0	27,417
	Environmental Quality & Land Charges							
P155	Air Quality Monitoring	38	74	112				112
P125	Electric Vehicle Network	600	138	738	400	200		1,338
P170	Carbon Management-Fleet Challenge	970	(105)	865				865

P168	Re-fit Programme	1,334	972	2,306	500			2,806
P203	Car Club	500	98	598	100	100		798
	Environmental Initiatives-match funding	1,000		1,000	500			1,500
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Total Environmental Quality & Land Charges	4,442	1,177	5,619	1,500	300	0	7,419
	Total Regeneration	101,923	(1,353)	100,570	27,789	9,989	2,289	140,637
	TOTAL	147,102	11,106	158,481	42,794	16,844	9,971	228,090
	FUNDING							
	Grant Funded	33,816		36,631	8,995	4,398	1,525	51,549
	Borrowing	110,286		118,850	30,799	9,446	6,446	165,541
	Section 106	3,000		3,000	3,000	3,000	2,000	11,000
	Total	147,102		158,481	42,794	16,844	9,971	228,090

Appendix D

Cost Centre	Scheme name	20-21 Approved	Amendment/CFWD	20-21 revision	21-22 revision	22-23 revision	23-24 revision	Total 20-24
	Housing Revenue Account	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	RMI - Capital Programme							
P419	Garage Sites	2,000		2,000	2,000	2,000	2,000	10,000
P409	Boiler Replacement	500	418	918	500	500	330	3,166
P408	Broom & Poplar Fire Compliance Upgrade Works			0				
	Budget Virement from HRA Projects for Broome & Poplar			0				
P413	Kitchen & Bathrooms	700		700	700	700	700	3,500
P417	Roofing	0		0	0	0	615	615
P416	Additional Prelims			0				
P431	FRA & Asbestos Removal Works (bring forward £3m years 6/7)			0				0
P415	Re-Wiring/Consumer Units	120		120	120	120	120	600
Cost Centre	Scheme name	20-21 Approved	Amendment/CFWD	20-21 revision	21-22 revision	22-23 revision	23-24 revision	Total 20-24

	Housing Revenue Account	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P436	De-Designated Refurbishment			0				
P547	Major Aids & Adaptations	250		250	250	250	324	1,324
P412	Windows and Door Replacement	700		700	700	700	700	3,500
P422	Security & Controlled Entry Modernisation	483		483	493	493	0	1,952
P433	Capitalised VOIDS	60		60	60	60	60	300
P406	Stock Condition Survey			0				
P405	Tower and Ashbourne		693	693				
P432	RMI Remodelling and Investment	4,000	3,661	7,661				15,322
	Total Planned Maintenance - Capital	8,813	4,772	13,585	4,823	4,823	4,849	40,279
	Other							
P575	Affordable Homes	8,000		8,000	11,017			27,017
	Total Other	8,000		8,000	11,017	0	0	27,017
	TOTAL	16,813	4,772	21,585	15,840	4,823	4,849	47,097
	Funding							
	RCCO	(1,500)		(1,500)	(1,000)	(1,000)	(1,000)	(4,500)

	Capital Receipts	(2,400)	0	(2,400)	(3,305)	0	0	(5,705)
	Major Repairs Reserve	(8,922)	(4,772)	(13,694)	(1,535)	(3,823)	(3,849)	(22,901)
	Borrowing	(3,991)		(3,991)	(10,000)			(13,991)